

MISSION

To prepare students academically and personally for college and life in a rigorous educational environment that challenges them to think independently, respect individuality, and act with integrity.

think

the Wyvern Report



ALUMNI PROFILE

Shane O’Koon Shaps ‘91

ST. FRANCIS HIGH SCHOOL
THE SCHOOL OF THOUGHT

Shane O’Koon Shaps ‘91 runs her own business, 520 East Brands (<http://520eastbrands.com>), representing such clients as Rooibee Red Tea, Mint Julep Tours, Vint Coffee, Popcosmo, Kentucky Opera, Taylor Homes, Red e App, DIPOC International, Itzy Ritzy Fundraising, and Cardinal Kitchens. Life as a businesswoman, marketer, and mom keeps her busy. She and her husband, Howard, moved back to Louisville from Manhattan in 2002 and have two children.



“How a coffee meeting changed my life”

520 East Brands manages online engagement. That is, I work for about a dozen clients, collaborating with the management team, and serving as the voice of the brand among their social channels - typically Facebook, Twitter and Linked-In. The name 520 East Brands is an homage to our old Manhattan apartment: 520 East 72nd Street.

:KWRUFUUSWKIWU □
FROOJGKRGLGRERPWR □
RUREL

I left Gainesville, FL (I graduated with a BS in Public Relations in 1995 from the University of Florida) and moved to Chicago where I began a career in the hospitality industry. I managed national and international tradeshows, conferences and meetings for a variety of trade associations. Once I felt I learned everything I could there, I went to a small FUWLUP0LGLJR □ where I planned elaborate, over-the-WRSEFUSRUWWIWU □ LKLFJR,PRGWR1RULW □ when I became engaged. I had two other positions in the meeting planning industry (neither were all that fabulous, but I was having a great time in the city). When we moved to Louisville, I knew I wanted to

work, but we also knew we wanted to start a family and we needed to come up with something I could do on my own, from home. I owned a gift basket business for a while, which did well but became hard to manage and market with a baby.

A few years later, I launched a daily deal site with a friend in Chicago. We had some challenges with our business plan and after a couple years, decided it was time to shut it down. As I walked away from that business, my business partner went back to KUOUPG,IRG,KGUOWLRKLSLWK □ manufacturers of some really unique gift items. From there, a career in sales representation began, as I peddled these cool gifts from boutique to boutique. I had four reps in other cities working with me as well. One of the boutiques I called on asked if I had any interest in helping him on his store’s Facebook page. After a few weeks of working with him, a customer of his asked who was managing his page. She and I were introduced - I thought we were just two women going for coffee. As it turned out, she KGMWTLWKULJUMREWPPWREFRP □ the CEO of a local tea company, Rooibee Red Tea.

When we met for coffee, unbeknownst to me ahead of time, she brought along her business partner, who asked if I could help them build their brand. So I did. And from that moment, the referrals have all come RRGLJL,RORWWRWKWERIIPWLJ □

:KWUWKEWGWKEKOOJRI □
RLJRUREL

7LP,KOOOGRRPWKLJWKWOOR □
me to work full-time and be a full-time mom. My husband is an ER doctor, so he has crazy hours. On

top of that, he is in the Professional MBA Program at U of L. So I need to be able to juggle everything. For the most part, I must admit I do a pretty good job. But once in a while, I miss the days of high school and just hanging out (oh yeah, and working on term papers ... haha).

RGLGRUW)UFLGFWLRSUSUR □
IRURUOLIR

0SULFW)WJKWPWRELGSGW □
J,GRWRKRWRGRRPWKLJ,EWUJU □
it out because someone - either a child or a client - is counting on me. It taught me to think way outside the box with what I do, and to let myself evolve.

OKURPIRULWPPRULRIRU □
□

Certainly anything in Mikulak’s class. I learned a ORWERWWKRUOGLRPOLUREFOGLWO □ a favorite. I still tell people about John Klus’ class and how we had to draw the whole entire world - including latitude/longitude lines - freshman year. And I remember eating those long john doughnuts all the time and not thinking anything of it. My, times have changed. A really important memory is painting with artist-in-residence Madison Cawein. My Senior Project, a painting of the Western Wall, hangs over the mantel in our family room.



Rob Jamner '13



Wyvern Athletics

From the glory days of the early 1980s, when Tom Miron was at the helm of the soccer team (State Coach of the Year in 1984) and Alexandra Schreiber stalked the left side of the hockey field (long before she would become Alexandra Thurstone, Head of School), to now, Wyvern athletics have been a significant part of many students' lives.



Jose Zapata '14

The 2011 fall sports season wrapped up this year as one of the most successful in the school's history. The soccer team finished 10-6-2 against stiff competition, including eight top-25 teams. They tied three top-10 teams – Collegiate, Bethlehem, and Male, ultimately losing to Male in penalty kicks. (They also crushed their alumni competition during Reunion Weekend in August.) Hopes to advance to the state tournament were dashed with a 4-0 loss to St. X – but considering our male population is 60 versus St. X's nearly 1,500 the Wyverns are certainly able to hold their heads high with that result. Next year, the top four scorers, Napo Matsoso (team Most Outstanding Player in 2011), Setho Moshoeshoe (named to the U.S. Youth Soccer Region II U-16 Olympic Developmental team), Reed Smith, and Abas Isgowe, as well as goalie Joey Slucher, will return to the team. The field hockey team, with only one senior, Most Outstanding Player Elle Bass, was 8-10, including a three-peat of its Kookaburra Klassic championship title. 2011 award winners Cole Jordan (Most Outstanding Offense), Kathryn Kingle (Most Improved and Most Outstanding Defense), and Bridget Cantrell (Newcomer Award) will all return in 2012 to lead the Wyverns.

Several recent Wyvern alumni are sharing their talents with college teams. 2011 grad Claire Johnson traded in Wyvern red and black for

The Importance of Community Service



by Alexandra S. Thurstone '84, Head of School

Community Service has been an integral part of St. Francis High School since the early days of the school. In addition to ensuring that all of our students are well-educated and broad-minded, like all Progressive schools, we also see it as our responsibility to ensure that they are good citizens of their communities and that they are committed to giving back. This is the reason we do Community Service.

St. Francis High School was the first school in Louisville to actually set aside time during the school day for the entire school to do service to the community. In 2011-12, as for many years now, we take six half-days per year and the entire school, including all of our teachers and administrators and even the Head of School, does service work. Students indicate preferences for our service sites at the beginning of each year: seniors get their first choice; juniors are likely to get their first or second choice; sophomores will get something in the general area ("strand") they choose; and freshmen are assigned where we need them. If students would like to stay with the group they had the previous year, we make every effort to allow that.

Our current Community Service sites are: Falls of the Ohio, Louisville Nature Center, Olmsted Parks, and the "Greening of SFHS" from the Environmental Stewardship strand; Christian Care Communities, Gilda's Club, Project Warm, Kentucky Refugee Ministries, Center for Women and Families, Chestnut Street YMCA Childcare Program, and Louisville Science Center from the Human Services strand; and Planned Parenthood and Kentucky Harvest from the Civic Literacy strand.

We had our first three service days in August, September, and October, and rather than stay with one group, I prefer to choose a different group each time, and serve as an extra adult or a sub, as needed. This also allows me to spend time with more students throughout the year. This year, I first joined the Falls of the Ohio group. Our task for that day was to locate and scrub fossils on the fossil bed in order to make them easier to view for the upcoming Fossil Festival. On the second day, I visited Christian Care Communities, and our group played a dice game with elderly residents for scrumptious prizes (a.k.a. candy) – our kids raked it in, but the residents didn't seem to mind – and then we played a scavenger hunt game in

which we separated into teams and had to search for words or pictures of words from old magazines. The team that found the most words at the end of the allotted time won. For the third Community Service day, I went to one of our new sites this year, the Louisville Science Center. At this site, our group donned the Science Center volunteer aprons and helped man the new Colorama exhibit, as well as the KidZone – it was our job to help visitors experience the various activities in the exhibit and get the most out of them. Some in our group also helped move boxes in the administrative area, and others created paper snowflakes. All in all, each group was meaningful and our students represented SFHS admirably.

Another personal service/civic activity on which I have recently embarked is to serve as the Foreperson of the federal Grand Jury. This is a significant act of civic duty, as the 23 members of the Grand Jury were empanelled in July and then meet for three days per month for eighteen months. The dates are set far in advance, and usually, the Grand Jury only meets for a few hours each time, but it could last the whole day. Again, while this is a significant commitment, it is an amazing learning experience for me, as the Grand Jury hears evidence and determines if there is probable cause to indict on numerous cases, in areas including drugs, firearms, child pornography, corporate malpractice, robbery, counterfeiting, and more. It is quite an eye-opening experience and confirms that all the shows we see on TV about crime and the legal system are no more fanciful than real life. When I received the summons to serve on the Grand Jury, I knew that this was an activity that I probably could have been excused from, pleading responsibilities at school. But I felt that as the Head of a high school that emphasizes civic duty, I really ought to do it, and I am very glad that I accepted the challenge.

Being involved with the Grand Jury, as well as other groups like the Harvard Club of Louisville, the Kentucky Non-Public Schools Commission, the Independent Schools Association of the Central States (ISACS) Board, and the St. Francis School Board, is a way for me to give back to the community, continue to grow personally, and spread the word about St. Francis High School in all of these organizations. I also hope to serve as a good role model for our students and show them that a life of service is a positive and fulfilling one.



ST. FRANCIS HIGH SCHOOL THE SCHOOL OF THOUGHT

MARK YOUR CALENDAR

7th Annual Wyverns in New York

Von Wine Bar - Sunday, December 11, 4:00 p.m. - 6:00 p.m.
3 Bleecker Street (at Bowery) - New York, NY 10012

If you have recently moved to the New York area, please contact Ginny Tyler at tyler@stfrancishighschool.com. Direct any NY-area Wyverns to our Facebook page (Wyverns SFHS), where the invitation will be posted.

Imagine 2012

A fine art auction to benefit the SFHS Scholarship Fund.

The funds raised

at *Imagine* will help ensure that a St. Francis education is accessible to all who desire it, and who are academically deserving. It is only in having a diverse student body, reflecting the true population of Metro Louisville that St. Francis can deliver its mission to prepare students for college and life!

Tickets are \$150 per person for dinner and dessert and \$75 per person for the dessert reception; reserve tickets by email at imagine@stfrancishighschool.com or the *Imagine* Line, 502-736-1044. Go to www.stfrancishighschool.com as we get closer to the event to view the art and the auction trips/packages.

The Henry Clay - Friday, February 3, 2012

- Cocktails, Dinner and Live Auction at 6:30 p.m.
- Silent Auction and Dessert Reception starting at 8:30 p.m.
- 16th Annual *Imagine* Art Auction and Scholarship Fundraiser

Annual Fund 2011-12

The Annual Fund is a yearly effort (July 1- June 30) that provides immediate unrestricted support to the operating budget and helps bridge the gap between tuition revenue and the actual cost of educating our students. These gifts ensure that we are able to sustain and enhance the quality of a SFHS education and its many programs. Participation percentage is as critical as total amount raised.

Like all Independent Schools, St. Francis High School must seek financial support from its community: alumni, current and alumni parents, and grandparents, as well as friends. Since tuition covers only 73% of the costs of operating the school, the Annual Fund is the primary way the school makes up the difference. Without the generous support of all of our community, including you, the hallmarks of a St. Francis education wouldn't be possible: small class sizes, an 8:1 student/teacher ratio, a scholarship and financial aid program that is twice that of any other Independent School in this area, a diverse student body (40% of our students are minority or foreign-born), and truly exemplary faculty (33% of whom have Ph.D.s).

The Annual Fund offers you the opportunity to honor 34 years of excellence at St. Francis. Be assured that a gift of any size from you is meaningful.

Go Wyverns, wherever you are playing now!

Spartan green this year, joining Michigan State's top-30 team. She is redshirting this year, as a freshman, and will have four years to play in the Big Ten, beginning next fall. Her SFHS classmate Mustafa Al Majedi has just finished his first soccer season at Hanover College. Mustafa saw action in a number of games for the Division III Hanover Panthers.



Claire Johnson '11

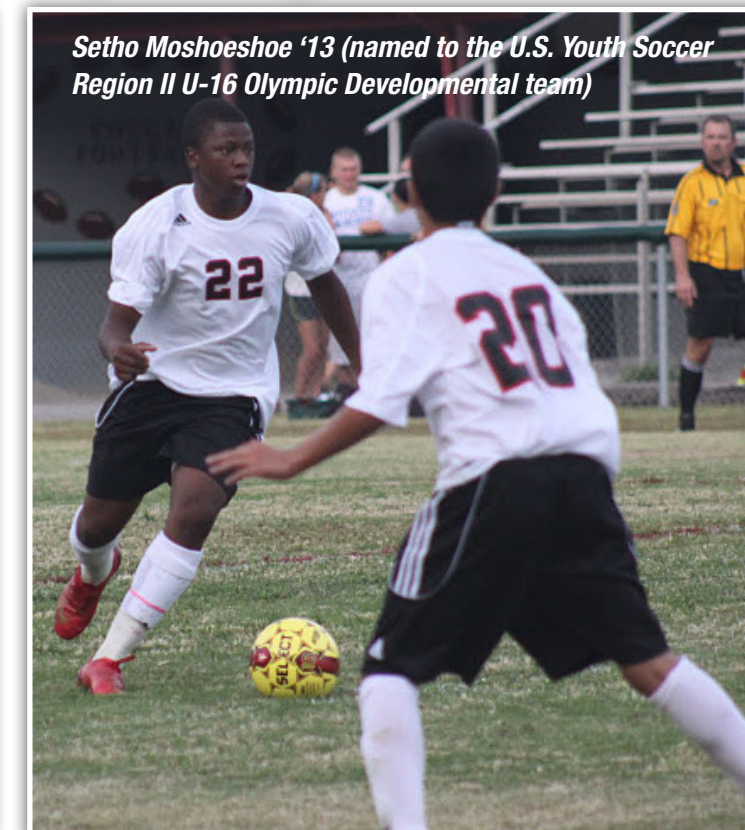
2009 graduate Lizzy Denny attends Earlham College and played field hockey for two years for the Division III Quakers. She took a medical redshirt during the 2011 season, but plans to be back on the field in 2012. In addition to her field hockey accomplishments, Lizzy won the Earlham Athletic "E" Club Volunteer of the Year Award in 2010. Wyvern alumni athletic exploits are not limited to just fall sports, as Lizzy's 2009 classmate Victorea Austin is playing tennis for the Division I Aggies of North Carolina A&T State University.



Lizzy Denny '09



Noor Ambure '13



Setho Moshoeshoe '13 (named to the U.S. Youth Soccer Region II U-16 Olympic Developmental team)

The Wyvern Report A Publication for St. Francis High School

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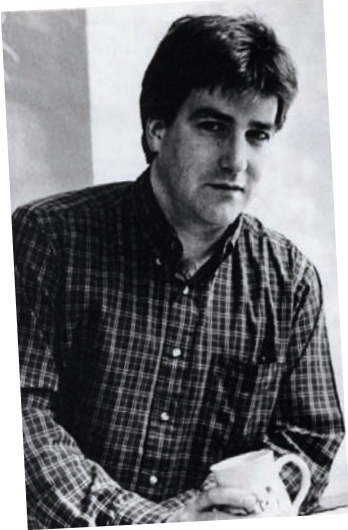
F: Friend

fall
2011

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MIRON'S Musings

Volume 222



To paraphrase Wendell Berry, there is no easier job than being a futurist. So I will attempt to look into the future in this version of the musings, realizing that if I am wrong,

enough time will have passed so nobody will remember what I predicted anyway.

Educational Trends

A vastly simplified overview of the history of educational institutions in the United States goes something like this. Private colleges were a part of the colonial America from well before the Revolutionary War, starting with Harvard, which was established as a school for the Puritan ministry.

These developed into first-rate institutions that proved to be a training ground for the elite. Public education on the primary and secondary level has also been an innovative hallmark of the United States since the early years of the Republic. Originally designed by Horace Mann and other New Englanders as a means of "Americanizing" immigrants, the original schools stressed English literacy, civics lessons on republican government, and a generic Christian moralizing. Soon a public university system also came into being, although this remained out of the reach of many young Americans until after World War II.

Private institutions developed alongside the public system, especially religious-based schools designed to impart a parochial component for

groups who felt discriminated against in the larger society and desired to perpetuate their faith to their children.

We now seem to be at a crossroads, as there is much talk in the air of the future of education in the United States. The two variables most often on the front-burner these days are concerns as to the economic viability of the current model and the impact of technological developments. These are not independent variables, however, which is what makes things interesting.

It would seem to make sense to conclude that the economic concerns are being driven by temporary issues associated with the recent recession and ongoing economic malaise. That may be too easy of a conclusion, however. While it seems that there is an element of truth to the charges that recent attacks on teacher unions emanating from various state capitals are politically driven, the long-term sustainability of the current teacher pension systems is a real issue, and not mitigated by the fact that previous legislatures connived to underpay teachers with the promise of lucrative retirements, because it was the politically easy thing to do. It is also true that educational costs have run far ahead of inflation for years now, and that this also is not a sustainable model. The solutions are neither readily apparent nor easy, despite the mob-of-the-moment mentality emanating from both the right and left, which, in my opinion, emphasizes style over substance and impedes meaningful reform.

However, there may be a way to do more with less, and that is where the technological revolution of the past three decades enters the fray. As currently modeled, physically and in some ways pedagogically, the current educational system is rooted in the 19th and early 20th centuries. While institutions of learning have generally been receptive to technological innovation (I say sometimes too receptive, after personally observing the plentiful "wag the dog" innovations that have come and gone in recent years), there are numerous individuals, some with rather large pocketbooks, who are saying there is a whole new future out there, and now is the time to realize it. So without going too much into technological specifics for the sake of space and my

limited expertise, I would like to venture a guess as to what the near future holds.

I do not foresee immediate revolutionary change to the current primary and secondary models. The functions they serve as constituted seem to me to be too valuable to society for serious short-run alteration. Getting the kids out of the house for eight hours a day, socializing youngsters with their peers, and inculcating necessary literacy and thinking skills all remain viable. It seems to me that the area most likely to see substantial changes is the university system, on both the undergraduate and graduate levels. Is it necessary to physically gather 18-22 year olds in the same place? Couldn't a cadre of super-professors teach by internet broadcasts? Couldn't all work be submitted electronically from elsewhere, as is done in many businesses these days? Couldn't virtual reality autopsies be conducted by medical students? And so on. If the answer is yes, then universities as currently structured seem as vulnerable as bookstores and libraries. But what about name brands, alumni giving, and football and basketball teams? Genuine concerns, I suppose, but not impossible to work around.

To sum up, the Spark Notes version of this, if you will, the current fiscal crises in education are somewhat, but not entirely, being driven by the recent economic downturn. The long-term issues that are real and must be addressed belie simple solutions and will be difficult to solve honestly in the current political climate. One promising solution is to harness the ongoing technological revolution to fundamentally alter the way schools do business. How to do so is complex, but innovators and philanthropists (and innovative philanthropists, even) are advancing solutions. The author of this article believes the impact will be incremental at the elementary and secondary levels for the near future, but that the university system as currently constituted is a dinosaur waiting for extinction, which will be applied in the short run rather than the long run. So the current generation of adolescents will be among the last to experience college life as we know it. That's my story and I am sticking to it.



ST. FRANCIS HIGH SCHOOL
THE SCHOOL OF THOUGHT

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Cocktails for reunion attendees in the court yard.

think



ST. FRANCIS HIGH SCHOOL
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Reunion Recap

In August, St. Francis High School welcomed back the classes of 1986, 1991, and 1996 with the best turnout we have seen to date for all classes. Many of the attendees had participated in the alumni picnic and games at St. Francis School earlier in the day, playing soccer or cheering on their former classmates. For a second year in a row, the current soccer players defeated the alumni team and have gone on to have a very exciting soccer season (see spotlight article on athletics elsewhere in this Wyvern Report). If you are interested in playing soccer next year, please save the date for Saturday, August 4, 2012, and for any field hockey players, we would love to reinstate the alumni field hockey team, so please contact Ginny Tyler, tyler@stfrancishighschool.com if you are interested in playing and helping field a team.

We also had a lovely evening of cocktails in the beautiful school courtyard, and a delicious dinner catered by current parent Tess Krebs of Tess Catering that over 60 alums and guests attended.

We want to thank our class organizers for all of their help in garnering participation in both the alumni picnic and games, as well as the dinner.

- Soccer team** Kenny Reutlinger and Tom Miron
- Class of 1986** Paul Harshaw
- Class of 1991** Andy Hyslop and Davis Tyler
- Class of 1996** Elizabeth Zimmerman

Without their support, the reunion would not have been so successful. Thank you!



Paul Harshaw '86 and Sam Stodghill '86



Class of '91 table at dinner



Class of '91 attendees



Class of '96 attendees



Class of '86 attendees



Ned Oldham '86 stars in the film "I Used to be Darker," directed by Matt Porterfield and co-written by Amy Belk. The indie film is a drama about divorce, set within the Baltimore music industry. The roles were written for Ned and his co-star Kim Taylor, and make great use of their musical talents.

Mary Oliver Humke '87 provides breastfeeding support to clients in Louisville and Southern Indiana, and offers the option of an office visit in her new space at 800 East Market in NULU or an in-home consultation. Have a look around her website at www.blossombreastfeeding.com, and share with friends and family.

Trent Rosenbloom '88 has been promoted to the faculty rank of Associate Professor, with tenure, in the Department of Biomedical Informatics at Vanderbilt University School of Medicine. Additionally, Dr. Rosenbloom has received secondary promotions in the Departments of Medicine, Pediatrics, and the School of Nursing. Trent, son of Ellen and Dr. Philip Rosenbloom of Louisville, lives in Nashville with his wife, Ellie, and their three children: Shayna, Adena, and Micah.

Kimberly Levin '91 has written and is directing a film titled "Land of Tomorrow" about the human costs of farming. She filmed during October and November on a LaGrange farm, and hopes to release the film for film festivals throughout 2012 and in theatres late in the year.

Hilary Highfield Nickols '93 is currently working as an Assistant Professor of Neuropathology at Vanderbilt University. She is excited to have a job where she gets to do both clinical medicine and research science. She and her husband, Josh, are the proud parents of two children: Katie (age 3 1/2) and John (age 1 1/2). They are happy to call Nashville their home.

Wes Ramsey '96 starred as "Max" in the now-canceled CBS show, "The Playboy Club".

Bryan R. Armstrong '98 is pleased to announce the creation of his new law practice: Bryan R. Armstrong Attorney at Law. The firm focuses on civil litigation, commercial debt collection, personal injury, family law, juvenile matters, and criminal defense. His background in medical malpractice and civil litigation with the firm of Darby & Gazak and as a Juvenile Justice Prosecutor with the County Attorney's Office provided him with the experience to expertly handle these matters. Bryan is also a founding member of the Young Professionals of Louisville, Legal Division. His office is at 1600 Kentucky Home Life, 239 South Fifth Street, Louisville, KY 40202 and can be reached at (502) 432-4035. His office is always open to any St. Francis students and/or alumni that have an interest in law.

Ben Acland '03 wrote the iPhone /iPad application for Hulu.com, holding the #1 position in the iOS application store in both the United States and Japan.

Bill Wells '03 left New York this past summer to head out to California and attend UCLA's Anderson School of Management.

Nathan Gillis' '04 animation company, Public Ritual, recently won a competition for the British Columbia Arts Council's 2011 Young Filmmakers Award, with a cash prize of \$25,000. For more information, visit www.publicritual.com

Darcy Wheaton '04 graduated from Centre College in 2008 and moved to France to work as an au pair. Since returning to the United States, Darcy moved to Iowa with her boyfriend and is currently working in the Business Support Dept of US Cellular, a regional wireless carrier.

Simon Banks '06 now owns and operates GET BUCK Entertainment, a local company and deejay that comes fully equipped for sound, lighting, and special events needs.

Alumni Networking Survey

We have developed an alumni survey to send out to all of our alums as a part of our yearly plan to capture information on how well our graduates are doing and what they are doing. Our long-term plan is to devise a way to establish an online network of careers/fields with/for all of our alums. Imagine if you wanted to find a doctor, lawyer, photographer, etc., you could look in our network and see who works in this field.

... or if you were interested in starting a new career and wanted advice

... or if you needed another person in your field to assist you on a large project

... or for references. It would be a useful tool for all of our alumni and in developing the new SFHS yellow pages.

The survey is called **Alumni Networking Survey**.

Please go online to participate at:

<https://app.e2ma.net/app2survey/32814/32450/23c947e1c5/>

We have had a great response so far, of nearly 100 alumni. We want to thank those of you who have already responded. If you haven't, please take a few minutes to fill out the survey and help build the Wyvern Network.

Alumni at St. Francis

Thank you to our alumni who have returned to SFHS to volunteer, intern, and offer assistance in their many talented ways to St. Francis High School.

Several alumni sit on the Board of Trustees: John Brown '85, James Mason '87, Heather Bass '90, Danny Alvarez '93, and Summer Auerbach '00.

Ryan Velez '03 continues to coach the Chess Club.

Sarah Linkous '07 continues to volunteer her services as a tutor, and is joined by classmate Nate Jones '07. Between them, Sarah and Nate provide support to 15 students, all of whom benefit from this extra attention. We are grateful for their efforts.

Paul Costel '10 is volunteering in the Athletic Department as an Assistant / Event Manager.

Nate Jones '07, Saskia Warren '06, Alex Dister '95, and Lee Payne '87 have all joined the substitute list.

Below is a list of other alumni who have visited the school or attended an athletic event. We hope to see more of you in the near future!

Ben Acland '03	Rye Jones '10
Mustafa Al Majedi '11	Caitlin Joy '11
Laura Binford '06	Jeremy Kaplan '11
Delaney Bush '11	Bruce Lerner '85
Gaby Cowles '11	George Parker '95
Miles Cowles '11	Sandesh Ramaswamy '10
LaBrea Firman '10	Kenny Reutlinger '84
Kiara Floyd '11	Miriam Roff '09
Orlando Grimany '06	Ryan Velez '03
Zsantinia Harris '11	Shep Vail '06
Tom Henrion '89	Laura Wallace '09

Raise your glass for a toast!

George Parker '95 married Kiley Lane on May 20, 2011.

Jay Baribeau '95 married Cara Bernosky on August 27, 2011.

Kristin Davis Blevins '96 married Dean Blevins on July 30, 2011.

Maria Kupper '06 married Kyle West on June 11, 2011.

Future Wyverns

Boyce Martin '84 and his wife Melea welcomed their third daughter, Anne Jenness, on June 30, 2011.

Chris Browne '88 and his wife Janice welcomed their son, Duncan Ronald, on January 22, 2011.

Adam Sachs '88 and his partner Eryn welcomed their first child, William Roman, on July 7, 2011.

Brice Rosenbloom '93 and his wife Dina welcomed their 2nd son, Lazer Ayler, on April 5, 2011.

Jackie Rankin '94 and her husband Michael welcomed their son, Leo, on May 17, 2011.

Corey Pickering '96 and her husband Stephen welcomed their first child, Bhodi, on February 8, 2011.

*Wyvern-to-be:
Bhodi Pickering*



Send us Your News!

Please email Ginny Tyler with your recent news and accomplishments at tyler@stfrancishighschool.com or find her on Facebook as Wyverns Sfhs